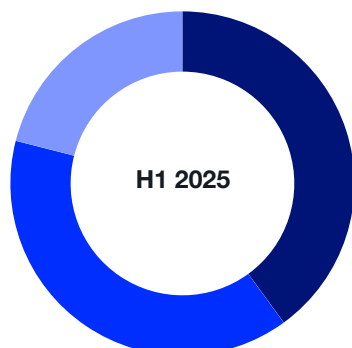


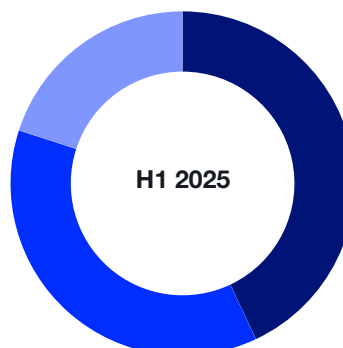
Our key figures

Order intake by division



- 40% Flow
- 39% Services
- 21% Chemtech

Order intake by region



- 43% Europe, the Middle East and Africa
- 37% Americas
- 20% Asia-Pacific

Key figures

millions of CHF	2025	2024	Change in +/- %	+/- % adjusted ¹⁾	+/- % organic ²⁾
Order intake	1'961.4	2'078.8	-5.6	-2.1	-2.4
Order intake gross margin	36.3%	34.2%			
Order backlog as of June 30 / December 31	2'327.5	2'300.0	1.2		
Sales	1'743.9	1'699.3	2.6	6.7	6.3
EBITDA	251.0	229.2	9.5	16.4	15.9
EBITDA margin	14.4%	13.5%			
EBIT	192.7	170.1	13.3		
Core net income	143.6	135.2	6.2		
Net income	128.2	117.4	9.2		
Basic earnings per share (in CHF)	3.77	3.44	9.7		
Free cash flow (FCF)	43.2	55.4	-22.0		
Net debt as of June 30 / December 31	232.5	100.4	> 100		
Employees (number of full-time equivalents) as of June 30 / December 31	13'453	13'455	-0.0		

1) Adjusted for currency effects.

2) Adjusted for acquisition, divestiture / deconsolidation and currency effects.